SPCA of Westchester, Inc.

Financial Statements

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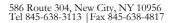
Independent Auditors' Report

December 31, 2024 and 2023

SPCA of Westchester, Inc.

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Independent Auditors' Report

To the Board of Directors of SPCA of Westchester, Inc.

Opinion

We have audited the accompanying financial statements of SPCA of Westchester, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of SPCA of Westchester, Inc. as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of SPCA of Westchester, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about SPCA of Westchester, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

In performing an audit in accordance with generally accepted auditing standards, we:

- * Exercise professional judgment and maintain professional skepticism throughout the audit.
- * Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- * Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of SPCA of Westchester, Inc.'s internal control. Accordingly, no such opinion is expressed.
- * Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- * Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about SPCA of Westchester, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Vargas & Rivera, LLP New City, New York

August 27, 2025

SPCA of Westchester, Inc. Statements of Financial Position December 31, 2024 and 2023

ASSETS		2024		2023
CURRENT ASSETS				
Cash and Cash Equivalents	\$	4,383,454	\$	4,080,085
Accounts and Legacies Receivable	Y	182,210	7	207,188
Pledges Receivables, Net (Note 3)		26,349		29,920
Investments in Marketable Securities (Note 4)		8,805,538		6,912,918
Prepaid Expenses		2,329		4,352
reputa Expenses		2,323		4,332
TOTAL CURRENT ASSETS		13,399,880		11,234,463
FIXED ASSETS				
Land and Improvements		40,400		40,400
Building and Improvements		9,252,870		9,122,953
Office Equipment		210,653		192,435
Automobiles		333,094		266,794
		9,837,017		9,622,582
Less: Accumulated Depreciation		(1,224,528)		(884,208)
TOTAL FIXED ASSETS		8,612,489		8,738,374
TOTAL ASSETS	\$	22,012,369	\$	19,972,837
	<u> </u>	, ,	_	
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts Payable and Accrued Expenses	\$	84,679	\$	108,354
TOTAL LIABILITIES		84,679		108,354
NET ASSETS				
Without Donor Restrictions		21,857,340		19,794,633
With Donor Restrictions (Note 6)		70,350		69,850
That Botton heatherions (Hote of		, 0,330		55,650
TOTAL NET ASSETS		21,927,690		19,864,483
TOTAL LIABILITIES AND NET ASSETS	\$	22,012,369	\$	19,972,837

SPCA of Westchester, Inc. Statements of Activities For the Year Ended December 31, 2024 and 2023

NET ASSETS WITHOUT DONOR RESTRICTIONS	2024			2023
PUBLIC SUPPORT AND REVENUE				
Public Support:				
Contributions	\$	2,610,765	\$	2,880,519
Legacies	•	1,615,484	·	2,080,526
Special Events (Integral and Ongoing)				, ,
Contributions		971,919		850,403
Special Events Revenue		85,744		84,023
Cost of Direct Benefits to Donors		(167,246)		(166,871)
Net Fundraising Revenue		890,417		767,555
Total Public Support		5,116,666		5,728,600
Other Revenues				
Program Service Fees		694,144		762,508
Adoption Fees		407,988		308,849
Investment Income (Loss), Net of Fees (Note 4)		519,645		433,379
Contributed Supplies		54,108		<u>-</u>
Total Other Revenue		1,675,885		1,504,736
Net Assets Released From Restrictions		53,500		150,000
Total Public Support and Other Revenue Without Donor Restrictions		6,846,051		7,383,336
EXPENSES				
Program Services				
Animal Rescue Center		2,760,508		2,529,553
Outreach and Education		178,142		82,542
Cody's Clinic		1,075,541		982,261
Humane Law Enforcement		299,539		302,048
Total Program Services	\$	4,313,730	\$	3,896,404

SPCA of Westchester, Inc. Statements of Activities For the Year Ended December 31, 2024 and 2023

NET ASSETS WITHOUT DONOR RESTRICTIONS	2024		 2023
Supporting Services			
Management and General	\$	108,535	\$ 188,699
Fundraising		361,079	 329,415
Total Supporting Services		469,614	518,114
Total Expenses		4,783,344	4,414,518
Change in Net Assets Without Donor Restrictions		2,062,707	2,968,818
NET ASSETS WITH DONOR RESTRICTIONS			
Contributions		54,000	128,500
Net Assets Released From Restrictions		(53,500)	 (150,000)
Change in Net Assets With Donor Restrictions		500	(21,500)
Total Change in Net Assets		2,063,207	2,947,318
Net Assets, Beginning of Year		19,864,483	 16,917,165
Net Assets, End of Year	\$	21,927,690	\$ 19,864,483

SPCA of Westchester, Inc. Statement of Functional Expenses For the Year Ended December 31, 2024

	Program Services			_	Supporti	_		
	Animal Rescue Center	Outreach and Education	Cody's Clinic	Humane Law Enforcement	Total Program Services	Management and General	Fund- Raising	Total
PERSONNEL SERVICES								
Salaries	\$ 1,417,861	\$ 124,152	\$ 456,106	\$ 200,068	\$ 2,198,187	\$ 70,278	\$ 138,620	\$ 2,407,085
Fringe Benefits	199,535	1,890	65,532	10,662	277,619	2,626	7,281	287,526
Payroll Taxes	126,737	4,022	40,609	14,077	185,445	8,044	6,266	199,755
Total Personnel Services and Related Expenses	1,744,133	130,064	562,247	224,807	2,661,251	80,948	152,167	2,894,366
OTHER THAN PERSONNEL SERVICES								
Rescue and Relocation	137,170	-	-	-	137,170	-	-	137,170
Veterinary Fees and Supplies	231,117	-	180,557	-	411,674	-	-	411,674
Emergency Animal Care	11,293	-	-	-	11,293	-	-	11,293
Animal and Other Supplies	68,583	1,608	24,141	1,489	95,821	40	1,178	97,039
Professional Fees	34,215	1,623	23,666	2,730	62,234	7,375	3,015	72,624
Advertising and Marketing	22,581	3,239	11,887	3,451	41,158	-	1,223	42,381
Direct Mail	-	-	-	-	-	-	80,566	80,566
Adoption/Special Events	-	12,625	-	-	12,625	-	81,442	94,067
Printing and Publication	-	-	-	-	-	-	10,200	10,200
Utilities	90,805	6,962	48,414	5,226	151,407	650	55	152,112
Outside Services	6,567	-	4,562	-	11,129	-	-	11,129
Repairs and Maintenance	59,818	578	32,553	1,724	94,673	385	437	95,495
Telephone	5,254	-	6,078	11,879	23,211	258	708	24,177
Postage	4,918	-	4,421	-	9,339	-	1,639	10,978
Insurance	41,600	4,654	21,869	23,642	91,765	7,321	655	99,741
Automobile	12,405	544	-	3,449	16,398	-	-	16,398
Credit Card and Other Fees	16,920	1,737	13,149	-	31,806	-	21,488	53,294
Contributed Supplies	34,088	1,082	15,150	2,705	53,025	1,083	-	54,108
Other Program Related Expenses	24,640	6,620	31,558	1,421	64,239	3,669	6,306	74,214
Total Other Than Personnel Services	801,974	41,272	418,005	57,716	1,318,967	20,781	208,912	1,548,660
Total Expense Before Depreciation	2,546,107	171,336	980,252	282,523	3,980,218	101,729	361,079	4,443,026
Depreciation Expense	214,401	6,806	95,289	17,016	333,512	6,806		340,318
TOTAL	\$ 2,760,508	\$ 178,142	\$ 1,075,541	\$ 299,539	\$ 4,313,730	\$ 108,535	\$ 361,079	\$ 4,783,344

SPCA of Westchester, Inc. Statement of Functional Expenses For the Year Ended December 31, 2023

	Program Services			<u> </u>	Support	_		
	Animal Rescue Center	Outreach and Education	Cody's Clinic	Humane Law Enforcement	Total Program Services	Management and General	Fund- Raising	Total
PERSONNEL SERVICES								
Salaries	\$ 1,196,643	\$ 53,240	\$ 355,693	\$ 189,943	\$ 1,795,519	\$ 62,116	\$ 114,799	\$ 1,972,434
Fringe Benefits	122,363	5,444	36,371	19,423	183,601	6,352	11,739	201,692
Payroll Taxes	104,850	4,665	31,166	16,643	157,324	5,442	10,059	172,825
Total Personnel Services and Related Expenses	1,423,856	63,349	423,230	226,009	2,136,444	73,910	136,597	2,346,951
OTHER THAN PERSONNEL SERVICES								
Rescue and Relocation	293,612	-	-	-	293,612	-	-	293,612
Veterinary Fees and Supplies	153,225	-	233,029	-	386,254	-	-	386,254
Emergency Animal Care	19,209	-	9,474	13,294	41,977	-	-	41,977
Animal and Other Supplies	63,247	1,594	17,978	1,522	84,341	468	1,730	86,539
Professional Fees	55,062	611	30,460	1,995	88,128	7,541	2,340	98,009
Advertising and Marketing	30,279	2,899	18,519	69	51,766	-	3,362	55,128
Direct Mail	-	-	-	-	-	-	85,348	85,348
Adoption/Special Events	-	-	-	-	-	-	68,592	68,592
Printing and Publication	-	-	-	-	-	-	10,200	10,200
Utilities	103,635	4,721	52,658	5,654	166,668	1,140	1,140	168,948
Outside Services	9,168	91	3,023	68	12,350	-	-	12,350
Repairs and Maintenance	66,713	589	31,936	2,091	101,329	316	1,161	102,806
Telephone	6,157	-	5,772	10,991	22,920	366	366	23,652
Postage	7,945	-	1,795	-	9,740	-	3,508	13,248
Insurance	44,677	914	21,665	21,840	89,096	6,259	725	96,080
Automobile	10,793	-	-	3,309	14,102	-	-	14,102
Credit Card and Other Fees	19,977	-	5,014	-	24,991	-	10,780	35,771
Bad Debt Expense	-	-	-	-	-	86,877	-	86,877
Other Program Related Expenses	28,730	1,569	42,208	973	73,480	5,617	3,566	82,663
Total Other Than Personnel Services	912,429	12,988	473,531	61,806	1,460,754	108,584	192,818	1,762,156
Total Expense Before Depreciation	2,336,285	76,337	896,761	287,815	3,597,198	182,494	329,415	4,109,107
Depreciation Expense	193,268	6,205	85,500	14,233	299,206	6,205		305,411
TOTAL	\$ 2,529,553	\$ 82,542	\$ 982,261	\$ 302,048	\$ 3,896,404	\$ 188,699	\$ 329,415	\$ 4,414,518

SPCA of Westchester, Inc. Statements of Cash Flows For the Year Ended December 31, 2024 and 2023

	2024		2023	
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in Net Assets	\$	2,063,207	\$	2,947,318
Adjustments to Reconcile Change in Net Assets to				
Net Cash Provided by Operating Activities				
Depreciation Expense		340,318		305,411
Net Realized and Unrealized Loss on Sale of Investments		10,335		(267,608)
Changes in Assets and Liabilities:				
(Increase)/Decrease in Accounts and Legacies Receivable		24,978		(145,152)
(Increase)/Decrease in Other Receivables		-		100,459
(Increase)/Decrease in Pledges Receivables		3,571		141,169
(Increase)/Decrease in Prepaid Expenses		2,023		(4,352)
Increase/(Decrease) in Accounts Payable and Accrued Expenses		(23,673)		(63,449)
TOTAL ADJUSTMENTS		357,552		66,478
NET CASH PROVIDED BY OPERATING ACTIVITIES		2,420,759		3,013,796
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of Fixed Assets		(214,435)		(158,202)
Purchase of Investments		(10,730,487)		(11,177,690)
Proceeds from Sales of Investments		8,827,532		8,004,556
NET CASH USED IN INVESTING ACTIVITIES		(2,117,390)		(3,331,336)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		303,369		(317,540)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		4,080,085		4,397,625
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	4,383,454	\$	4,080,085

NOTE 1: NATURE OF ORGANIZATION

SPCA of Westchester, Inc. ("the Organization") is a no-kill, 501(c)3 not-for-profit animal welfare organization dedicated to saving homeless, abused and abandoned animals and to protecting animals from cruelty and neglect through education and enforcement of humane laws.

The Organization operates an animal rescue center for stray animals and has contracts with several municipalities to accept stray cats and dogs for return to their owners or to arrange for them to be adopted; a veterinary-care clinic that offers the public low cost spay and neuter surgeries, wellness examinations, vaccinations and testing for diseases in an effort to help keep companion animals healthy; a Humane Law Enforcement Unit authorized by New York State to enforce its laws as they relate to animal cruelty in Westchester County investigating cruelty complaints involving dogs, cats, horses, exotics and farm animals; and a volunteer program dedicated to providing enrichment and care for dogs and cats awaiting adoption.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Revenues are recognized when earned and expenses are recognized when incurred.

Basis of Presentation

Net assets and revenues, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified as follows:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's board may designate assets without restrictions for specific operational purposes from time to time.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Earnings related to restricted net assets will be included in net assets without donor restrictions unless otherwise specifically required to be included in donor-restricted net assets by the donor or by applicable state law.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all unrestricted highly liquid investments with initial maturities of 12 months or less to be cash equivalents. Cash held in investments is included in cash and cash equivalents.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Allocation of Expenses

Expenses are charged to programs or supporting services based on direct expenditures incurred. Any expenses not directly chargeable to a specific program or supporting service are allocated based on the benefits provided.

Income Tax Status

The Organization is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income. The Organization has filed for and received income tax exemptions in the jurisdictions where it is required to do so.

The Organization files the Form 990 in the U.S. federal jurisdiction. With few exceptions, as of December 31, 2024, the Organization is no longer subject to U.S. Federal income tax examinations by tax authorities for the years ended prior to December 31, 2020. The tax returns for the years ended December 31, 2021 through December 31, 2023 are still subject to potential audit by the IRS. Management of the Organization believes it has no material uncertain tax positions and, accordingly it has not recognized any liability for unrecognized tax benefits.

Property and Equipment

Property and equipment are recorded at cost. Donated property and equipment are recorded at market value at the date of the gift. Depreciation of buildings and equipment is provided on the straight-line basis over the estimated useful lives of the assets, as follows: Building and improvements - 15-40 years; Equipment - 5-10 years; Automobiles - 3-5 years.

Contributed Services and Supplies

Contributed services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) required specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization. Volunteers also provide various services throughout the year that are not recognized as contributions in the financial statements since the recognition criteria are not met. During calendar years 2024 and 2023, no contributed services have been recognized and recorded. Contributed supplies are recognized at fair market value when received. The value of these contributed supplies for the year ended December 31, 2024 is \$54,108. No contributed supplies have been recognized and recorded during calendar year 2023.

Revenue Recognition and Receivables

The Organization recognizes revenue from grants, contracts and gifts in accordance with guidance under which the Organization evaluates whether a transfer of assets is (1) an exchange transaction in which a resource provider is receiving commensurate value in return for the resources transferred or (2) a contribution. If the transfer of assets is determined to be an exchange transaction, the Organization applies guidance under ASC 606. If the transfer of assets is determined to be a contribution, the Organization evaluates whether the contribution is conditional based upon whether the agreement includes both (1) one or more barriers that must be overcome before the Organization is entitled to the assets transferred and promised and (2) a right of return of assets transferred or a right of return.

The Organization's significant sources of revenue are contributions, grants, and income from programs operated to promote the Organization's purpose. Contributions and grants received are recorded as without donor restrictions or with donor restrictions based on the nature of donor restrictions. Grants are recognized when the Organization incurs expenses related to the contract. Generally, the funds are not remitted until a voucher for the services provided or expenses incurred has been submitted for reimbursement. Funds received in advance of services provided or expenses incurred are recorded as deferred revenue.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition and Receivables (continued)

Contributions are reported as with donor restrictions support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the statement of activities as net assets released from donor restriction. Donor restricted contributions and grants whose restrictions are met within the same year as received are reflected as contributions and grants without donor restrictions.

The Organization considers receivables to be fully collectible based on management's review of individual accounts outstanding. If collection becomes doubtful, an allowance for doubtful accounts will be established when that determination is made by management. Unpaid balances remaining after the stated payment terms are considered past due. Recoveries of previously charged off accounts are recorded when received.

Pledges Receivable

Pledges receivable consist of donations related to a capital campaign launched by the Organization to raise funds for the rebuilding of the facilities and other general purposes, net of an allowance for doubtful accounts based on management's estimate of the amount considered potentially uncollectible (See Note 3).

Liquidity

Assets are presented in the accompanying statement of financial position according to their nearness of conversion to cash and liabilities according to the nearness of their maturity and resulting in use of cash.

Fair Value Measurements

The Organization categorizes its financial instruments into a three-level fair value hierarchy that prioritizes the inputs of valuation techniques used to measure fair value into three broad levels. The fair value hierarchy gives the highest priority prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Valuation of assets and liabilities traded for less active dealer or broker markets that have significant observable inputs are classified as Level 2. Level 2 valuations are usually obtained from third-party pricing service valuations for identical or similar assets. If the inputs are used to measure fair value fall within different levels of the hierarchy, the category level is based on the lowest priority level input that is significant to the fair value measurement of the instrument.

Investments

Investments in marketable securities are stated at fair value in the statements of financial position. The fair value of equity securities is determined based upon quoted prices in active markets (Level 1 measurements). The fair value of corporate bonds and government and federal agency obligations is based upon quoted prices for similar securities in active markets (Level 2 measurements). Realized and unrealized gains and losses are included in the change in net assets and are included in the statements of activities as net realized and unrealized gains (losses) on investments.

Concentrations of Credit Risk

The Organization maintains its cash and cash equivalents at major financial institutions. The accounts are insured by the Federal Deposit Insurance Company (FDIC) up to a combined total of \$250,000 per institution. At December 31, 2024, the Organization had cash balances in excess of FDIC limits of approximately \$792,117. The Organization has not experienced any loss in such accounts and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

The investment portfolio is diversified by type of investments and industry concentrations so that no individual investment or groups of investments represent a significant concentration of market risk.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributed Nonfinancial Assets

In September 2020, the Financial Accounting Standard Board ("FASB") issued an Accounting Standard Update ("ASU") 2020-07, Not-For-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets. The ASU amends guidance for not-for-profit entities that receive contributed nonfinancial assets. The update requires not-for-profits to present contributed nonfinancial assets as a separate line item in the statement of activities, and to disclose information regarding each type of contributed nonfinancial assets. The update is to be applied on a retrospective basis and is effective for annual reporting periods beginning after June 15, 2022. The Organization adopted this pronouncement during the year ended December 31, 2022. The adoption of this accounting standard did not have an impact on the Organization's financial position or changes in its net assets.

Leases

In February 2016, the FASB issued Accounting Standard Update ("ASU") 2016-02, Leases (Topic 842) which amends existing lease guidance. The update requires lessees to recognize a right-of-use asset and related liability for many operating leases currently off-balance sheet under U.S. GAAP. Also, the FASB has issued amendments to the update with practical expedients related to land easements and lessor accounting. The Organization adopted this pronouncement during the year ended December 31, 2022. The adoption of this accounting standard did not have an impact on the Organization's financial position or changes in its net assets.

NOTE 3: PLEDGES RECEIVABLES

Management will periodically review the status of all pledges receivable balances for collectability. Each pledge receivable balance is assessed based upon management's analysis of past pledges made and collected. Pledges receivable that are expected to be collected within one year are recorded at undiscounted net realizable value. Pledges receivable that are expected to be collected in future years are recorded at the present value of their estimated cash flows. The discount of those amounts are computed using an interest rate applicable to the years in which the pledges are received. Pledges receivable are recorded at their discounted net present value using a discount rate of 5%.

Pledges receivable at December 31, are as follows:

	2024	2023		
Due in less than one year Due in one to five years	\$ 9,725 19,450	\$	96,602 29,175	
Present value discount (5%) Allowance for doubtful accounts	29,175 (1,367) (1,459)		125,777 (2,691) (93,166)	
	\$ 26,349	\$	29,920	

NOTE 4: INVESTMENTS

Investments consist of the following:

	As of Decem		
	Fair		
	Value	Cost	Hierarchy
U.S. Equity Securities	18,026	13,296	Level 1
U.S. Corporate, Government, and Agency			
Bonds and Notes	2,606,971	2,663,521	Level 1
Mutual Funds	6,180,541	6,196,597	Level 1
	\$ 8,805,538	\$ 8,873,414	
	As of Decem	ber 31, 2023	
	Fair		
	Value	Cost	Hierarchy
Certificates of Deposits	\$ 48,656	\$ 49,424	Level 1
U.S. Equity Securities	638,438	468,197	Level 1
U.S. Corporate, Government, and Agency			
Bonds and Notes	5,304,629	5,236,981	Level 1
Municipal Bonds	921,195	883,988	Level 1
	\$ 6,912,918	\$ 6,638,590	

A summary of the return on investments held in securities during the calendar years 2024 and 2023 are as follows:

	2024	2023
Interest and Dividends Realized Gain (Loss)	\$ 548,914 503,752	\$ 182,976 137,359
Unrealized Gain (Loss) Investment Fees	(514,087) (18,934)	130,249 (17,205)
Total investment return	\$ 519,645	\$ 433,379

NOTE 5: PENSION PLAN

The Organization participates in a multi-employer plan for the benefit of its employees who are union members. Total union pension expense are \$7,438 and \$17,045 for the years ended December 31, 2024 and 2023, respectively.

The Organization has a 401(k) defined contribution plan for all non-union employees. Participating employees may elect to contribute after three (3) months of employment, on a tax-deferred basis, a portion of their compensation, in accordance with Section 401(k) of the Internal Revenue Service. Total employee contributions are \$161,134 and \$111,879 for the years ended December 31, 2024 and 2023, respectively.

NOTE 6: NET ASSETS - WITH DONOR RESTRICTIONS

Net assets with donor restrictions are available for the following purposes: Janet Greenspan Memorial Fund for \$16,350, Friends of Feral Program for \$50,000, and Critter Credit for \$4,000.

NOTE 7: LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The majority of the Organization's public support and revenues are not restricted and are available for ongoing operations to meet cash needs for general expenditures. The Organization manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near term operating needs, and maintaining sufficient reserves to provide reasonable assurance that all obligations will be discharged.

The Organization has a working capital policy to maintain certain financial assets to meet 90 days operating expenses. During the years ended December 31, 2024 and 2023, the level of liquidity was managed within the policy requirements.

The Organization's financial assets available within one year of the statement of financial position date for general expenditure are as follows at December 31, 2024: cash and cash equivalents of \$4,383,454, receivables of \$182,210 and investments of \$8,805,538.

NOTE 8: EFFECT OF CURRENT ECONOMIC CONDITIONS ON CONTRIBUTIONS

The Organization depends heavily on contributions and grants for its revenue. The ability of the Organization's contributors and grantors to continue giving amounts comparable with prior years may be dependent upon current and future economic conditions and the continued deductibility for income tax purposes of contributions and grants to the Organization. While the Organization's board of directors believes the Organization has the resources to continue its programs, its ability to do so and the extent to which it continues may be dependent on the above factors.

NOTE 9: SUBSEQUENT EVENTS

The Organization evaluates events occurring after the date of the financial statements to consider whether or not the impact of such events needs to be reflected or disclosed in the financial statements. Such evaluation is performed through the date the financial statements are available for issuance, which is August 27, 2025, for these financial statements.